

Association of Summer Villages of Alberta
Annual Report
2018-19





MESSAGE FROM THE PREMIER OF ALBERTA

On behalf of the Government of Alberta, it is my pleasure to welcome everyone to the Association of Summer Villages of Alberta Annual Conference.

Our province has some of the most beautiful lakes and green spaces in the world. They provide Albertans with tremendous recreational opportunities, as well as the potential for a home away from home. I appreciate the work of the ASVA to support and sustain Alberta's summer village communities, as well as the natural treasures around which they have grown.

As you gather to reflect on the year that has been and plan for the future, I want you to know that our government is committed to maintaining a positive partnership with municipalities. We want to empower local leaders like you and ensure you have autonomy to meet your communities' priorities. I look forward to working with you to serve Albertans.

I hope this conference is a productive and energizing opportunity for ASVA members to network and collaborate. Congratulations on your first sixty years, and best wishes for continued success.

A handwritten signature in blue ink that reads "Jason Kenney".

Hon Jason Kenney, Premier of Alberta





ALBERTA
MUNICIPAL AFFAIRS

*Office of the Minister
MLA, Edmonton - South West*

Greetings from the Honourable Kaycee Madu Minister of Municipal Affairs

**Association of Summer Villages of Alberta
October 17-18, 2019**

On behalf of the Government of Alberta, welcome to the 2019 Association of Summer Villages of Alberta Conference.

This event gives you – the officials and administrators of summer villages – an opportunity to come together to share knowledge and experience in a relaxing and supportive atmosphere. It also affords you the chance to learn about new and upcoming provincial policies and programs that will affect life in your communities.

As Minister of Municipal Affairs, I am committed to working with you to deliver the services on which you rely and to make improvements sensibly and collaboratively.

I look forward to attending the conference. Let me offer my sincere wishes to all of you for a successful convention, and my early and enthusiastic anticipation of a wonderful summer next year.



Honourable Kaycee Madu
Minister of Municipal Affairs

Message from the President



A Year of Change

As the new ASVA President, I look forward to carrying on the good work of my predecessors. My family has owned property on Sylvan Lake for three generations and I am a firm believer that summer villages are important to Alberta.

In March, Peter Pellatt decided that it was time to step down from his position as ASVA President. During his time as President, Peter was instrumental in resolving a number of key issues for summer villages and was able to elevate the status of the ASVA .

Beverly Smith submitted her retirement notice to the Board; effective June 28, 2019. She was thankful for the amazing opportunity to serve as Executive Director and the terrific support of the ASVA Board over the last seven years. ASVA will miss her and we wish her well in retirement.

Our Accomplishments

On July 1, the ASVA was pleased to announce their new Executive Director, Deb Hamilton.

We advocated on your behalf to ensure that the Government of Alberta recognized that summer villages are viable, sustainable municipalities that are a well-respected, recognized level of government and stewards of our lake and river environments. We worked with our sister organizations, Alberta Urban Municipalities Association and Rural Municipalities Association, on common issues. We continued to educate them on our key priorities and to garner their support on those priorities.

This year saw a change in the Government of Alberta. That change brought opportunities to build new relationships. It allowed us to educate folks on who summer villages are and our key priorities, and to influence policy. We have met with both the Minister of Municipal Affairs and Minister of Environment and Parks. We have had discussions with numerous other Ministers and MLAs as well.

The key priorities that we continue to work on include Municipal Sustainability Initiative and future grant programs, Aquatic Invasive Species and lake health, Boat Mooring & Docks, the need for improved policing and bylaw enforcement, ice fishing hut registration, and waste water systems. We continue to be invited to participate on various committees that deal with provincial issues and initiatives.

In Closing

The continued viability of all summer villages depends on good governance, good finances, and a great relationship with our neighbors; the Municipal Districts and Counties that surround us. I would like to recognize the work of the ASVA Board of Directors and our Executive Director. Their passion and commitment to represent the interests of all Members is outstanding. We have a great team and I am certain that any challenges we face over the next year will be met head on and resolved in a positive and collaborative way.

Mike Pashak

A handwritten signature in black ink, appearing to read "Pashak". The signature is fluid and cursive, written over a light blue background.

Message from the Executive Director

Well I have been on the job for just over three months and I can't tell you how much I have enjoyed meeting some of you, working with this amazing board and of course the different challenge.



I have had a career in municipal government for 40 years and had the opportunity to work in many areas including finance, planning and development, and then 25 years as a CAO. I have been employed with a number of municipal types including 2 counties, 2 Towns and even a Village. This has provided me with a good understanding of the different dynamics of each, the challenges each face and how they interact with each other. This will serve me well in my new role.

It's impressive to see that all 51 summer villages are members of the ASVA and how long some have been incorporated. This certainly sends a message to our province; a message of how strong, viable and efficient summer villages are. I accompanied President Mike Pashak to meetings with the Ministers of Municipal Affairs and Environment and Parks and that was the first message communicated. We gained great strides with these two new Ministers and will continue to engage them and others as we continue our advocacy role.

I am looking forward to working with the Board on initiatives including lobbying AEP to consult with summer villages on the provincial disturbance standards, equitable MSI for all municipalities and registration of ice huts. I have a vested interest in the Association this as well; my husband and I own a lot in the Summer Village of Bondiss. I also sit as a Board of Director on the Skeleton Lake Stewardship Association.

Deb Hamilton



Thank you and Farewell to Outgoing Board Members















With Peter Pellatt taking on the role as Past President, former Past President, Leslie Ellis bid farewell. Leslie served as ASVA President from 2007 to 2010 and then as Past President from 2010 to 2019. Leslie brought a very professional approach to the Board and her concern for the environment provided a good perspective on issues facing summer villages.



Beverly Smith, retired as Executive Director after serving the ASVA for 7 years. This was the final chapter in Beverly's 43 year career in the public and not-for-profit sectors. Beverly worked for the Ontario Ministry of Natural Resource and Conservation Authorities before coming west and working as a Senior Manager with Alberta Environment and Parks and later with the RDRWA and ASVA.

2019-2021 Board of Directors

	EXECUTIVE	SUMMER VILLAGE	LAKE LOCATION
	President – Mike Pashak	Half Moon Bay	Sylvan Lake
	Vice President – Duncan Binder	Island Lake	Island Lake
	Treasurer - Rob Dickie	Betula Beach	Wabamun Lake
	Past President - Peter Pellatt	Sundance Beach	Pigeon Lake
	Executive Director – Deb Hamilton	n/a	Skeleton Lake
	DIRECTORS		
	Teresa Beets	Sunbreaker Cove	Sylvan Lake
	Gary Burns	Horseshoe Bay	Vincent Lake
	Dennis Evans - CAO	Birch Cove/Ross Haven/Val Quentin	Lac Ste Anne/ Lac La Nonne
	Pete Langelle	Ma-Me-O Beach	Pigeon Lake
	Morris Nesdole	Sunset Beach	Baptiste Lake
	Brenda Shewaga	Yellowstone	Lac Ste Anne
	Marlene Walsh	Val Quentin	Lac Ste. Anne



ASVA - supporting the needs of Summer Villages:

Argentia Beach	Norris Beach
Betula Beach	Parkland Beach
Birch Cove	Pelican Narrows
Birchcliff	Point Alison
Bondiss	Poplar Bay
Bonnyville Beach	Rochon Sands
Burnstick Lake	Ross Haven
Castle Island	Sandy Beach
Crystal Springs	Seba Beach
Ghost Lake	Silver Beach
Golden Days	Silver Sands
Grandview	South Baptiste
Gull Lake	South View
Half Moon Bay	Sunbreaker Cove
Horseshoe Bay	Sundance Beach
Island Lake	Sunrise Beach
Island Lake South	Sunset Beach
Itaska Beach	Sunset Point
Jarvis Bay	Val Quentin
Kapasiwin	Waiparous
Lakeview	West Baptiste
Larkspur	West Cove
Ma-Me-O Beach	Whispering Hills
Mewatha Beach	White Sands
Nakamun Park	Yellowstone
Norglenwold	

ASVA - Who We Are

The Association of Summer Villages of Alberta was established in 1958 and later as a not-for-profit municipal organization in 1977. We have 100% membership of all 51 Summer Villages located in Alberta. We are here to serve and represent the interests of Summer Villages in Alberta.

VISION

Summer Villages are sustainable municipalities that are a well-respected, active level of municipal government and stewards of our lake and river environments.

MISSION

Through **Advocacy**, **Communication**, and **Education**, the ASVA empowers summer villages in achieving strong and effective local government.

GOALS "ACE" – Advocacy, Communication, and Education

A - Advocacy

1. Advocacy / Liaison with Provincial Government – will meet with government to advocate for solutions that support summer villages and promotes the collective position of summer villages to decision makers, members and stakeholders.
2. Participation on Provincial Issues and Initiatives – ASVA partners with all levels of government, municipalities, industry, stakeholder groups, to resolve issues / challenges, and promote opportunities for cooperation.
3. ASVA will honour its duty to consult with indigenous peoples.
4. ASVA will advocate summer villages working together to build common solutions.
5. ASVA will effectively and transparently manage the ASVA as a high profile municipal association which is accepted and recognized by our sister associations, other municipalities, and the provincial government.

C - Communication

6. ASVA provides useful 2-way communication and reliable information tailored to the specific needs of summer villages and all levels of government.
7. ASVA utilizes a variety of communication techniques, including electronic and social media.

E – Education

8. Through ASVA's Annual Conference and workshops, we bring together skills and provide expertise to advise on governance and stewardship
9. ASVA provides access to a variety of resources and encourages networking opportunities.
10. ASVA supports solutions that help members collaborate and meet their sustainable, viability objectives.
11. ASVA facilitates educational opportunities to support members in governance and environmental stewardship responsibilities.

Island - Baptiste Lakes Region
9 SVs: 2 Reps

St. Paul - Bonnyville Region
3 SVs: 1 Rep

Lac Ste. Anne - Wabamun Region
17 SVs: 4 Reps

Pigeon Lake Region
10 SVs: 2 Reps

Sylvan-Gull Lakes South Region
12 SVs: 2 Reps

- 1 Argente Blanche
- 2 Arch Lake
- 3 Assiniboia
- 4 Bonnyville
- 5 Bonnyville South
- 6 Bonnyville North
- 7 Bonnyville East
- 8 Bonnyville West
- 9 Bonnyville Centre
- 10 Bonnyville South West
- 11 Bonnyville North West
- 12 Bonnyville East West
- 13 Bonnyville South East
- 14 Bonnyville North East
- 15 Bonnyville West West
- 16 Bonnyville East East
- 17 Bonnyville South South
- 18 Bonnyville North North
- 19 Bonnyville Centre Centre
- 20 Bonnyville South South West
- 21 Bonnyville North North East
- 22 Bonnyville West West West
- 23 Bonnyville East East East
- 24 Bonnyville South South East
- 25 Bonnyville North North West
- 26 Bonnyville Centre Centre Centre
- 27 Bonnyville South South South
- 28 Bonnyville North North North
- 29 Bonnyville Centre Centre Centre
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- 37 Bonnyville North North North

Summer Villages of Alberta

LEGEND

1 : 600 000

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Carta No. 1000 - 1:600,000

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City / Major Road	●	Sea	○
Town	○	Bay	○
Village	○	Harbour	○
Hamlet	○	Ungeared Canal	—
Place Other	○	Water Reserve	—
Parish Area	—	Wild Settlement	—
Primary Highway - Double	—	Seasonal Park	—
Primary Highway - Road	—	Res.	—
Major Highway - Street	—	Grid Projection Net	—
Secondary Highway - Road	—	Rocky Mountain Park Reserve	—
Secondary Highway - Street	—	Water Reserve	—
Highway	—		
Arbitration - Arbitration International	○		
Service (Flag)	○		
Seasonal/Default Boundary	—		

History of Summer Villages and the ASVA

For over a hundred years, Alberta's lakeshore properties have been purchased for cottage use. Summer Villages were formed in Alberta out of a desire by cottage owners in recreational subdivisions to govern themselves. Over the decades, these municipalities have provided Albertans with an opportunity to effectively manage both their resort communities and the environment within which they were located.

When Gull Lake, the oldest summer village was incorporated in March 1913, the document of incorporation identified, a plan of addition to "Gull Lake Summer Resort". When Provincial Statute Chapter 39 established the Summer Village of Lakeview in October 1913, it severed the cottage area from the Village of Wabamun.



On November 5th, 1958, supported by the Itaska Summer Village Council, Charles D. Denney organized the first meeting of 33 individuals representing eleven summer villages. The organization known today as the Association of Summer Villages of Alberta (ASVA) was launched.

In 1977, the Association of Summer Villages of Alberta was incorporated as a not-for-profit organization within the Province of Alberta.

In 1995 the Provincial Government introduced and passed Bill 32, the Municipal Government Amendment Act, which removed Sections 77(b) and 79 from the new Municipal Government Act which had been passed in 1994. The removal of these sections eliminated the provision which permitted the formation of new summer villages. There still remains the original 51 Summer Villages in Alberta.

The ASVA works towards the successful accomplishment of their objectives with a Board of Directors made up of elected officials from the member summer villages. Although Directors sit on a number of external committees, the ASVA has two sub-committees reporting to the Board of Directors, being the Lake Stewardship Steering Committee (focusing on Cyanobacteria and Aquatic Invasive Species) and the Conference Organizing Committee.

Achieving Commitments

“Imagine the Possibilities”

The Association of Summer Villages of Alberta (ASVA) is reaching our goal to be recognized as a valuable and contributing municipal association in Alberta. Through advocacy, communication and education, we are making your needs better known on a provincial scale and working collaboratively in partnership with others to find solutions.

ACCOMPLISHMENTS

Advocacy

The ASVA continues to emphasize that summer villages are sustainable and vibrant. The Executive met with former Minister Anderson and DM Brad Pickering to obtain support for fair and equitable MSI funding for summer villages; base level funding that is consistent with all other municipalities. The Executive also met with the AUMA Executive and the RMA Board of Directors to garner their support for more equitable MSI funding for summer villages.

The Executive met with former Minister Anderson and DM Brad Pickering to dispute the Municipal Indicators, performance measures, being applied to summer villages. The government agreed to exempt summer villages from certain performance measures.

In preparation for the Provincial Elections, the ASVA took a more proactive approach and developed a Provincial Election Strategy for the ASVA and membership and followed through with implementation.

ASVA participated in the Local Authorities Election Act review and assisted with distributing information on the new Cannabis regulations. The ASVA also approached the Alberta Water Council to see if they would lead the re-write of our Lake Stewardship Guide. The ASVA with the help of the Alberta Dispute Resolution Institute of Alberta (ADRIA) developed a roster of individuals who are qualified to act as Integrity Commissioners.

The new ASVA Executive (President Mike Pashak and Executive Director Deb Hamilton) met with Honorable Kaycee Madu, Minister of Municipal Affairs. The discussion focused on how summer villages are sustainable and viable municipalities, that they have a long successful history, and their collaborative approach that results in efficiencies and good relationships with other summer villages and adjacent municipalities. They also discussed the need for MSI base level funding that is fair and equitable and consistent with all other municipalities.

Your new President and Executive Director also met with Honorable Jason Nixon; the new Minister of Environment and Parks. They discussed the new Boat Mooring and Dock temporary field authorization and proposed a future solution that included public consultation with summer villages on an upgraded Disturbance Standard. The need for ice fishing huts to be registered was discussed and solutions proposed. The meetings with both Ministers were excellent and the new government now has a better understanding of the viability and importance of summer villages.

ACCOMPLISHMENTS - Continued

We continue to work on a number of provincial committees and were pleased to be recognized as providing value, along with the AUMA and RMA. ASVA representation include the following:

- President Mike Pashak continues to participate on AUMA's Infrastructure and Energy Committee. Key focus areas are MSI and federal government funding, asset management, and renewable energy.
- Municipal Sustainability Strategy Advisory Committee – Director Dennis Evans sits on the provincial committee to provide input on viability reviews and municipal sustainability
- Director Morris Nesdole sits on the Alberta Environment and Parks's Fisheries Stakeholder Committee as well as the Alberta Water Council ad hoc committee to review the Lake Stewardship Guide
- Directors Marlene Walsh and Brenda Shewaga, form the ASVA Lake Stewardship Committee and liaise with Alberta Environment and Parks.
- Director Pete Langelle sits on the Septage Variance Transition Working Group and at the AEP Decontamination Protocol Workshop
- ASVA Board Directors attended the Minister of Municipal Affairs' Joint ASVA / AUMA / RMA workshop to discuss the progress of their Intermunicipal Development Plans (IDPs) and Intermunicipal Collaborative Frameworks (ICFs)
- The Executive Director sits on the Municipal Affairs' Intermunicipal Relations Team
- With Peter Pallatt having stepped down as ASVA President, in September our new President, Mike Pashak was nominated and through acclamation is now on the AUMA Board representing Summer Villages. It is a great asset to have our President on the AUMA board. This provides opportunity to share information back to our members and to take back to the AUMA board recommendations and concerns from our members.
- ASVA continues to work with the Alberta Municipal Data Sharing Partnership (AMDSP) in support of Alberta Health Services to better service and locate emergency requirements in summer villages.

Communication

The updated ASVA website (asva.ca) continues to provide excellent communications for our members and the public at large. Updates on our ongoing projects are posted along with links to our summer village member sites. Our Twitter account (@ASVAlberta) provides real time news and information clips.

Of great benefit to individual CAOs and Councils is the fan-out email support for information by our ASVA administration. CAOs can get sample bylaws and responses to questions from their fellow CAOs quickly through our Executive Director.

The Board held a Strategic Planning Session in April. Outcomes included the finalization of our communication strategy. We want to ensure our members and partners are informed as to the importance of the ASVA, to determine how we can meet your needs and to identify what we are accomplishing as an association. We also discussed our approach to working with the new provincial government.

ACCOMPLISHMENTS - Continued

Education

The ASVA posts and circulates information regularly on our website and through direct email to our members on a variety of topics including cyanobacteria, aquatic invasive species, training programs on governance, ongoing workshops, webinars and conferences. We are working on a seminar to be held this spring for both the councils and administrations.

CHALLENGES

The ASVA continues to raise the profile of the organization to higher levels including our new provincial government. The new MGA had a significant impact on all municipal administrations in 2017 and 2018. ICF's and IDP's is an area many of you are still working through with your municipal neighbors.

Boat mooring and public access continue as hurdles for summer villages to address. New requirements have been released and a temporary field authorization is now required for boat mooring and docks. The ASVA is working very hard to encourage AEP to move towards a more permanent solution that includes public consultation and an upgraded Disturbance Standard, which would reduce red tape and greatly benefit owners of boat docks.

Ice Huts is another area that challenges many of the summer villages and your Executive is working with the AEP to come up with solutions to identify ownership, responsibility and accountability.

A new Police Funding model and Emergency Response agreements are emerging issues that the ASVA are monitoring and will provide input as necessary.

As the ASVA grows in recognition and value-added, we are thankfully being asked to participate in greater initiatives. The ASVA has to determine how they wish to move forward and how to match time and expenses with the resources available.

Projects

Fisheries Stakeholder Committee

Former AEP Minister Phillips announced the government would hold off on fishing closures until an independent third party science review of the ministry's approach to fisheries management could be completed. An Action Plan was developed to facilitate angler education, a habitat plan, science seminars, and citizen science. Additionally, a Stakeholder Committee, that included ASVA, was formed to help guide the Action Plan and to foster collaboration in fisheries management. The final report of the Native Trout Recovery Program is complete and was distributed to all members.

Municipal Affairs' Intermunicipal Relations Team

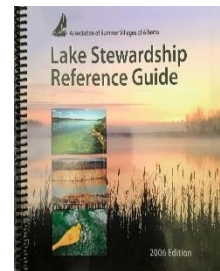
Municipal Affairs set up a team to share Intermunicipal Relations program updates,. The team discussed issues and trends , received advice, and recommendations for program development from key stakeholders. ASVA has representation on this team.

Police Act Review

With the Police Act (introduced in 1988) now reaching it's 20th year, it is now under review. ASVA has representation on this team.

Lake Stewardship Reference Guide - Update

The ASVA has submitted a Statement of Opportunity to the Alberta Water Council to consider having it lead the rewrite of the Lake Stewardship Reference Guide. ASVA participates on a committee to review the Guide.



Aquatic Invasive Species (AIS)

The ASVA continues to work with AEP on the control of aquatic invasive species. The threat of invasive mussels entering Alberta lakes continues to be a very real threat.



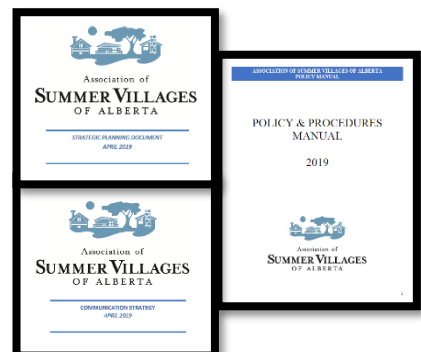
Cyanobacteria Strategy

The ASVA has developed a strategy and implementation plan to be an advocate between government and summer villages. We are working with partners on finding solutions to contain and reduce the problem of cyanobacteria and to address lake closures as a result of cyanobacteria. We encourage summer villages to implement and promote bylaws and best practices that protect and improve the quality of Alberta's lakes.

Governance and ASVA Operations

In an effort to improve the governance and operations of the ASVA, the Board has completed:

- An updated Strategic Plan 2019-2021
- A Communication Strategy 2019
- A more robust Policy and Procedures Manual (2019)



Financial Statements

Association of Summer Villages of Alberta
BALANCE SHEET
Year Ending December 31, 2018
(Unaudited - See Notice to Reader)

	2018	2017
CURRENT ASSETS		
ASVA Bank Account	33,280	33,277
Fixed Term Deposits	51,508	50,847
Computer Assets	794	794
TOTAL ASSETS	\$ 85,581	\$ 84,918
CURRENT LIABILITIES		
	-	-
TOTAL LIABILITIES	\$ -	\$ -
EQUITY		
Balance, beginning of year	84,918	81,251
Surplus (Deficit)	665	3,668
Ending	<u>85,581</u>	<u>84,918</u>
	\$ 85,581	\$ 84,918

Approved by President:

Mike Pashak

Print Name

Date:

July 15, 2019

[Signature]

Signature

Association of Summer Villages of Alberta
Statement of Changes in Cash
Year Ending December 31, 2018
(UNAUDITED - See Notice to Reader)

	2018	2017	2016
Balance on Hand at Beginning of Year	\$ 84,124	\$ 80,457	\$ 81,325
CASH RECEIPTS			
ASVA Conference	\$ 47,998	\$ 38,360	\$ 33,225
Grants/FRIAA	\$ -	\$ 1,857	\$ 10,679
Dues	\$ 40,557	\$ 38,100	\$ 38,133
Interest Income	795	437	325
Add Total Cash Receipts	\$ 89,350	\$ 78,754	\$ 82,362
CASH DISBURSEMENTS			
ASVA Conference	32,567	30,064	23,133
ASVA/FRIAA Admin	34,506	31,182	34,021
Administrative Assistant	-	-	-
Board Remuneration	15,027	5,300	11,709
Workshops/Training	320	79	215
Meeting Expenses	2,965	4,746	5,906
Contingency	-	-	-
Bank Charges	113	108	303
Office & Telecommunication	947	1,022	725
Computer Expenses	320	173	173
ASVA/FRIAA Audit	578	630	630
Insurance	947	1,042	1,045
Gifts	250	500	100
Project Proposal	-	-	5,100
Website	147	242	170
Less Total Cash Disbursements	\$ 88,686	\$ 75,087	\$ 83,229
Net Cash Receipts Less Disbursements	\$ 665	\$ 3,669	\$ (868)
Cash Balances December 31	\$ 84,788	\$ 84,124	\$ 80,457
Cash Balances Represented by:			
Bank Account	\$ 33,280	\$ 33,277	\$ 30,047
Fixed Term Deposits	51,508	50,847	50,410
Other items effecting prior year end	-	-	-
O/S Cheques/Dep & Credit Card Liability	-	-	-
	\$ 84,788	\$ 84,124	\$ 80,457
diff	\$	0	

Approved by President:

Date:

Mike Pashak

July 15, 2019

Print Name

Signature

**Association of Summer Villages of Alberta
Statement of Receipts & Disbursements
Year Ending December 31, 2018
(UNAUDITED - See Notice to Reader)**

	2018	2017	2016
REVENUES			
ASVA Conference	\$ 47,998	\$ 38,360	\$ 33,225
Grants/FRIAA	\$ -	\$ 1,857	\$ 10,679
Dues	\$ 40,557	\$ 38,100	\$ 38,133
Interest Income	<u>795</u>	<u>437</u>	<u>325</u>
TOTAL REVENUE	<u>\$ 89,350</u>	<u>\$ 78,754</u>	<u>\$ 82,362</u>
DISBURSEMENTS			
ASVA Conference	32,567	30,064	23,133
ASVA/FRIAA Admin	34,508	31,182	34,021
Administrative Assistant	-	-	-
Board Remuneration	15,027	5,300	11,709
Workshops/Training	320	79	215
Meeting Expenses	2,965	4,746	5,906
Contingency	-	-	-
Bank Charges	113	108	303
Office & Telecommunication	947	1,022	725
Computer Expenses	320	173	173
ASVA/FRIAA Audit	578	630	630
Insurance	947	1,042	1,045
Gifts	250	500	100
Project Proposal	-	-	5,100
Website	<u>147</u>	<u>242</u>	<u>170</u>
TOTAL DISBURSEMENTS	<u>\$ 88,686</u>	<u>\$ 75,087</u>	<u>\$ 83,230</u>
NET SURPLUS (DEFICIT)	<u>\$ 665</u>	<u>\$ 3,669</u>	<u>\$ (868)</u>

Approved by President:

Date:

July 15/19

Mike Pashak

[Signature]

Print Name

Signature

Conference Gold Sponsors

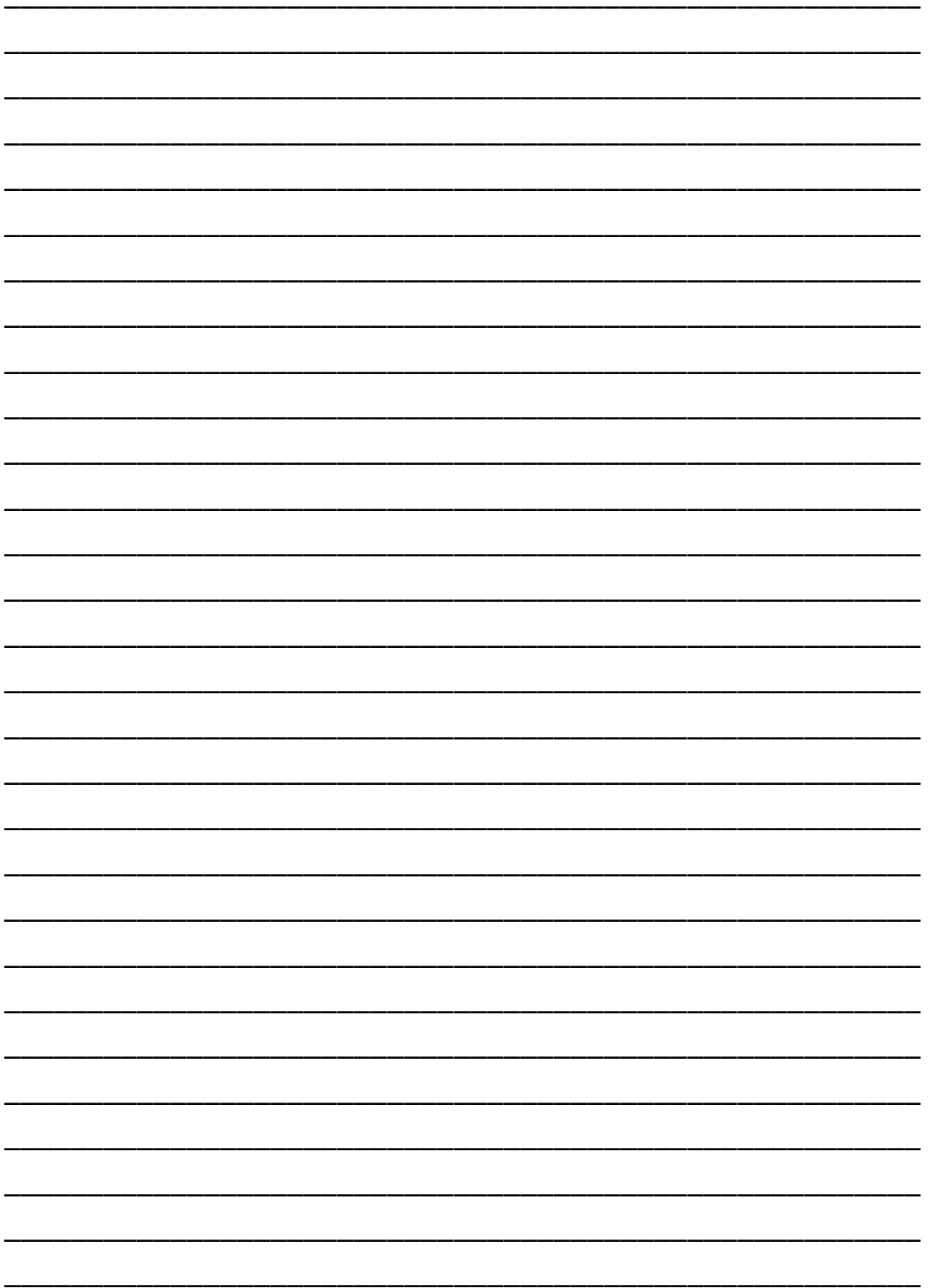


Conference Silver Sponsors



Conference Bronze Sponsors





many
Summer fun
lake first **Villages** look
History lives **Alberta** recognized Year-round
formed stewards municipality
established

Association of Summer Villages of Alberta



Association of
SUMMER VILLAGES
OF ALBERTA

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